

SUPPLEMENTARY GUIDANCE

FOR

SCHOOLS AND EDUCATION SETTINGS

ON

MANAGING CONCERNS AND ALLEGATIONS

AGAINST MEMBERS OF STAFF & VOLUNTEERS

WHICH MAY MEET THE HARM THRESHOLD

OR WHICH DO NOT MEET THE HARM THRESHOLD

These Procedures should be read in conjunction with:

[Keeping children safe in education: Statutory guidance for schools and colleges](#)
– 1 September 2026 Part 4 (Department for Education, Sept 2026)

[Working Together to Safeguard Children 2023](#) (HM Government, December 2023, Updated March 2026)

[EYFS Statutory Framework for Group and School-Based Providers](#)
(Department for Education, September 2025, updated July 2026)

Tower Hamlets SCP Supplementary Guidance for Schools/settings and Education Settings on Child Protection Procedures - September 2026 –

and

The London Safeguarding Children Partnership Core Procedures –:
https://www.londonsafeguardingchildrenprocedures.co.uk/alleg_staff.html

INTRODUCTION

The following Supplementary Guidance should be followed by all schools and education settings as well as services that have professionals working in schools/settings to support their management of allegations and concerns that may meet the harm threshold and those that do not meet the harm threshold.

In accordance with Sections 157 and 175 of the Education Act 2002, and the related statutory guidance, [“Keeping children safe in education: Statutory guidance for schools and colleges – 1 September 2026”](#) (DfE, Sept 2026), all schools and education settings (including maintained schools, nurseries, pupil referral units, independent schools, academies, further education institutions, 16-19 academies and independent training providers), and Local Authorities exercising education functions, need to have procedures in place to ensure that any allegation of abuse made against a teacher or other member of staff (including contractors and agency staff) or volunteer in an education setting is dealt with fairly, quickly, and consistently, in a way that provides effective protection for the child and at the same time supports the person who is the subject of the allegation.

Sections 10 and 11 of the Children Act 2004 and the statutory guidance [“Working Together to Safeguard Children 2023”](#) (HM Govt, December 2023, Updated March 2026) extend these requirements to other local authority centres/settings/services and to partner agencies.

“Working together to Safeguard Children 2023” specifies that all local Safeguarding Children Partnerships (SCPs) have a statutory role and function in developing local procedures for safeguarding children including handling allegations against professionals and other carers (including volunteers).

Part three of “Keeping children safe in education: Statutory guidance for schools/settings and colleges – 1 September 2026” (DfE, Sept 2026) details requirements related to Safer Recruitment. Governing bodies, trustees, management committees and proprietors are required to prevent people who pose a risk of harm from working with children by adhering to statutory responsibilities in relation to Safer Recruitment.

Part four section one of “Keeping children safe in education: Statutory guidance for schools/settings and colleges – 1 September 2026” (DfE, Sept 2026) focusses on how concerns and allegations made against teachers and other staff that may meet the harm threshold should be managed. Part four section two provides statutory advice on the management of allegations and concerns that do not meet the harm threshold.

The Tower Hamlets Safeguarding Children Partnership has formally adopted the revised 8th edition of the London Safeguarding Children Procedures issued by the London Safeguarding Children Partnership (Updated March 2026). The Tower Hamlets SCP supplementary guidance for handling concerns and

allegations against teachers and other staff and professionals working in schools and education settings should be viewed as supplementary to Keeping Children Safe in Education 2026 and Chapter 7 of the [London Safeguarding Children Procedures](#): “Allegations against Staff or Volunteers (People in Positions of Trust), who Work with Children,” and [Partnership Arrangements](#) 2: “Safe Recruitment & Selection, and the Management of Adults who Work with Children.”

It is recognised that good liaison, effective communication, and working relationships, which provide a basis of trust and understanding between professionals working in education settings, the Police, and Children’s Social Care, are essential features of effective procedures for dealing with allegations and concerns.

When an allegation or concern is reported, staff members have a duty to respond professionally by following these procedures. It is imperative that everyone who is involved with receiving the report of an allegation maintains an open and enquiring mind.

Whilst the welfare of the child, and of other children, must remain paramount throughout, all parties involved in the allegation, including the child and their family, should be reassured that the matter will be dealt with in a careful, measured way in accordance with the procedures. Every effort will be made to balance the welfare of the child and the interests of the member of staff who is the subject of the concern or allegation.

NAMED SENIOR OFFICER

The Named Senior Local Authority Officer (**Lisa Fraser**, Director of Education) has overall responsibility for ensuring that schools and education settings across Tower Hamlets follow procedures when managing allegations in accordance with “Working Together to Safeguard Children 2023 (Updated March 2026)” and “Keeping Children Safe in Education – 1 September 2026”, resolving any inter-agency issues and liaising with the Tower Hamlets SCP on the subject. (**David Cregan**, Executive Headteacher of the Corporate School for Children Vulnerable, deputises as the Named Senior Officer in Lisa Fraser’s absence). This guidance document outlines these procedures.

DISQUALIFICATION UNDER THE CHILDCARE ACT 2006

Part three of “Keeping children safe in education: Statutory guidance for schools and colleges – 1 September 2026” (DfE, Sept 2026) details requirements related to Safer Recruitment. These include the requirements given in the statutory guidance, “Disqualification under the Childcare Act 2006:

Statutory guidance for local authorities, maintained schools, independent schools, academies and free schools – 31 August 2018” (DfE, August 2018)

Schools and education settings should ensure that safer recruitment procedures remain compliant with Part Three of Keeping Children Safe in Education 2026, including the requirement to undertake online searches on shortlisted candidates as part of the recruitment process.

Schools/settings which work with and provide any form of childcare for children up to the age of 8 years are required to undertake specific checks to ensure that they do not employ someone who is disqualified from working with such age groups under the Childcare Act 2006 and the associated Childcare (Disqualification) and Childcare (Early Years Provision Free of Charge) (Extended Entitlement) (Amendment) Regulations 2018 (“the 2018 Regulations”), unless the individual has successfully been granted a waiver by Ofsted.

Schools/settings must ensure that they do not apply the 2018 Regulations checks to individuals who do not fall under the scope of the legislation and regulations. It is good practice for schools/settings to record the Childcare Disqualification checks on the Single Central Record of safer recruitment checks.

Under the 2018 Regulations, it is specified that Regulation 9 relating to disqualification by association only applies where childcare is provided in domestic settings or under a domestic premises registration. Accordingly, under the 2018 Regulations and the related statutory guidance, **schools are no longer required to establish whether a member of staff providing, or employed to work in, childcare is disqualified by association.**

The Disqualification under the Childcare Act 2006 statutory guidance advises schools/settings to ensure that their safer recruitment procedures and safeguarding policies are clear about the expectations they place on staff, including where their relationships and associations both within and outside of the workplace (including online) may have implications for the safeguarding of children. The risks associated with the wider family and close associates of the member of staff may need to be considered even if their work with children does not fall within the remit of the statutory guidance.

Schools/settings should take the opportunity, for example through performance management and other staff discussions, to create the right culture and environment, so that staff feel comfortable, where it is appropriate, to discuss matters outside of work, which may have implications for the safeguarding of children in the workplace. These discussions can help schools/settings safeguard their employees’ welfare and contribute to their duty of care towards their staff. Where appropriate, it will help schools/settings identify whether arrangements are needed to support these members of staff. Such discussions can also help schools/settings manage children’s safety, providing them with information that will help them consider whether there are measures that need to be put in place to safeguard children e.g. by putting arrangements in place

to stop or restrict a person coming into the school/setting where a potential risk to children has been identified.

Schools/settings should consider providing training to governors and staff with management responsibilities in this important area.

CONCERNS OR ALLEGATIONS THAT MAY MEET THE HARM THRESHOLD

When managing reported concerns or allegations, the central question is whether the member of staff who is the subject of the report would pose a risk of harm if they continued in that position or continued to work in a school or education setting in light of the alleged behaviour that occurred in the school setting or outside of the school setting including online. When considering the alleged behaviour and the risk of harm the individual may pose, Keeping Children Safe in Education 2026 advises schools and education settings to consult the harm definition and the harm test which have been set out in the government's [Disclosure and Barring Service Guidance](#) and the harm definition which is set out in Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002.

The DBS Guidance states that Harm should be understood in the widest context and supports a broad approach to how it is defined. Examples of harm include sexual harm; physical harm; financial harm; neglect; emotional harm; psychological harm; and verbal harm. A person subject to an allegation or concern satisfies the harm test if they may have harmed a child or may have put them at risk of harm. A person may do something to cause harm or pose a risk of harm to a child. Section 31 (9) of the Children Act 1989 as amended defines harm as ill-treatment or the impairment of health or development including, for example, impairment suffered from seeing or hearing the ill-treatment of another. In this definition development means physical, intellectual, emotional, social or behavioural development; health means physical or mental health; and ill-treatment includes sexual abuse and forms of ill-treatment that are not physical.

An allegation or concern may indicate a person poses a risk of harm if they continue to work in regular or close contact with children in their present position, or in any capacity at the school or education setting, when it is alleged the member of staff (including volunteers, contractors and agency staff) has:

- behaved in a way that has harmed a child, or may have harmed a child; or
- possibly committed a criminal offence against or related to a child; or

- behaved towards a child or children in a way that indicates he or she would pose a risk of harm if they work regularly or closely with children; or
- behaved or may have behaved in a way that indicates they may not be suitable to work with children.

Concerns may relate to behaviours associated with violence against women and girls, including misogynistic attitudes, sexual harassment, coercive behaviour, sexual violence and harmful attitudes towards women and girls.

When considering the risk of harm the individual may pose and whether the reported behaviour may meet the harm threshold, schools and education settings should make reference to the definition of harm and the harm test set out in the government DBS Guidance to ensure harm is understood in its broadest context along with the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002. Such reference should be made throughout discussions that take place as part of initial enquiries, when consulting with the LADO, and during strategy meetings and ASVs that may take place with Police, Children's Social Care and other agencies such as the Education Safeguarding Service.

A concern or allegation may arise from a number of sources, for example, a report from a child, a concern raised by an adult in the school, a complaint made by a parent, or through vetting checks. It should be noted that the concern or allegation may relate to the personal or professional life of the member of staff or volunteer. There is presently a heightened concern about cases involving adults working with children having inappropriate relationships with children and cases involving adults accessing, creating or sharing inappropriate images or information concerning children through technology, social media, messaging platforms, online services and emerging technologies including artificial intelligence.

It needs to be recognised that concerns or allegations that may meet the harm threshold take into scope behaviours that have occurred outside of their role in the school/setting, which call into question the suitability of a member of staff to be working with children. Where it has been reported that a member of staff has behaved in a way outside of the role in the school that indicates they may not be suitable to work with children, then an assessment needs to be done of the transferrable risk to children at the school/setting in consultation with the Local Authority Designated Officer (LADO). When considering the transferable risk of harm, schools and education settings should make reference to the definition of harm and the harm test set out in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002, so that harm is understood in its broadest context.

Schools should also consider whether concerning behaviour demonstrates attitudes, beliefs or behaviours that may undermine the safeguarding culture of

the school or increase the risk of harm to children.

It is in the interests of all parties that concerns or allegations are taken seriously and thoroughly considered but also that this is undertaken in a timely manner and delay avoided.

REPORTING CONCERNS OR ALLEGATIONS THAT MAY MEET THE HARM THRESHOLD

When it is alleged that a member of staff has behaved in a way that may meet the harm threshold, then this should be reported immediately to the Headteacher/Manager. Where the allegation or concern relates to the Headteacher/Manager then this should be reported immediately to the Chair of Governors or equivalent. In independent schools/settings where the Headteacher against whom the concern or allegation is made is also the Proprietor of the setting, it should be reported directly to the LADO. It is likely that information will also need to be shared with the Designated Safeguarding Lead, given that a child is alleged to have been harmed or put at risk of harm, so that support for the child can be put in place and contact is made with the relevant statutory agencies.

When the concern or allegation relates to a member of staff, the Headteacher/Manager assumes the role of case manager and before contacting the LADO should try to establish the basic, practical details about the time, dates(s) and location of the alleged behaviour and the names of potential witnesses, in addition to whether there was any CCTV in the relevant location. **On no account should the Headteacher/Manager seek to interview either the child or children, or the person(s) against whom the allegation has been made, before contacting the LADO.** The case manager must be careful not to jeopardise future police investigations. The school must keep a written record, which should be signed and dated by the Headteacher/Manager.

If the Headteacher is the subject of the concern or allegation then the same basic, practical information should be gathered by the Chair of the Governing Body or equivalent, who assumes the role of case manager. On no account should any attempt be made to interview either the child or children, or the Headteacher.

It needs to be emphasised that initial inquiries about the practical details relating to the concern or allegation should not constitute an investigation and should not in any way try to establish guilt or innocence.

After only trying to establish the basic, practical details about the concern or allegation, the case manager should consult the Local Authority

Designated Officer to report and discuss the concern or allegation that may meet the harm threshold. Consideration should be given throughout this consultation and discussion to the definition of harm and the harm test in the government's DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002 to ensure that harm is understood in its broadest context.

The London Safeguarding Children Procedures (March 2026) specify that the LADO should be informed **within 1 working day** of the allegation being made. The LADO will then facilitate a referral to the Multi-Agency Support Team (MAST) as deemed necessary. In the event that it is not possible to speak to the LADO then the case manager should contact Geraldine O'Donnell, the Head of Safeguarding and Quality Assurance, who line manages the LADO: Email: Geraldine.O'Donnell@towerhamlets.gov.uk Tel: 020 7364 6030.

Where the case manager has a concern about other children in the community or the safety of the member of staff's family, these concerns should be discussed with the Designated Safeguarding Lead and a risk assessment carried out. It may also be necessary to make a referral to Children's Social Care for the children concerned.

Although agency staff are not directly employed by the school, the statutory guidance, Keeping Children Safe in Education (DfE, September 2026), makes clear that the responsibility still lies with the school/setting in ensuring that concerns or allegations involving agency staff are managed properly and that the school's procedures should still be followed. The school will normally take the lead as the case manager since they have direct contact with the children concerned. As with allegations against members of staff or volunteers, the Headteacher/Manager must contact the Local Authority Designated Officer in the first instance. The agency must cooperate fully with any inquiries carried out by the Local Authority Designated Officer, Police or Children's Social Care, and be fully involved in the process as the employer. It is good practice for schools/settings to inform supply agencies of their Managing Allegations policy and procedures including when updates are made.

Where a concern or allegation is made against a governor or trustee, the school should consult with the LADO in the first instance and follow the same procedures. Where the allegation is substantiated at the conclusion of the case, the school should follow the procedures to consider removing the individual from office.

Where safeguarding concerns or allegations relate to individuals working for external organisations using school premises, schools should ensure that appropriate safeguarding procedures are followed and that concerns are reported to the relevant employer or organisation whilst also considering whether the matter should be referred to the Local Authority Designated Officer (LADO).

THE ROLE OF THE LOCAL AUTHORITY DESIGNATED OFFICER FOR CONCERNS OR ALLEGATIONS THAT MAY MEET THE HARM THRESHOLD (LADO)

The Local Authority Designated Officer (LADO) for Allegations provides advice and guidance in relation to allegations involving professionals and other carers working with children that may meet the harm threshold. The LADO coordinates the progress of such cases and is responsible for liaising with the other agencies. The role of the LADO is not to investigate the allegation, but to ensure that an appropriate investigation is carried out, whether that is by the police, local authority children's social care, the school or college, or a combination of these.

Schools/settings should always contact the LADO in the first instance to discuss any allegation or concern relating to a member of staff that may meet the harm threshold. The case manager should discuss with the LADO, the nature, content and context of the allegation, and agree a course of action. Consideration should be given throughout to the definition of harm and the harm test in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002 to ensure harm is understood in its broadest context. The LADO will inform the school/setting when to involve their HR Provider.

If the allegation is such that it is clear an investigation by the Police and Children's Social Care is not necessary or a strategy meeting decides so, the LADO will discuss with the school/setting what next steps should be taken. When an investigation by Police or Children's Social Care is not deemed necessary, schools and education settings should be aware that the person's alleged behaviour may still mean they would pose a risk of harm if they continue to work in regular or close contact with children in their present position. Consideration should be given to the definition of harm and the harm test in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002. The school may be required to institute an investigation under disciplinary procedures. It may also be decided to take no action, issue an informal warning and/or professional advice to the member of staff.

Where the initial discussion leads to no further action, the case manager and the LADO should record the decision and justification for it and agree on what information should be put in writing to the individual concerned and by whom.

In any case where the concern or allegation warrants investigation, the LADO will also discuss with the representative of the school whether the member of staff needs to be suspended. In addition, there will be discussion about what the person can be told about the concern or allegation, taking account of any views expressed by the Police and Children's Social Care in any strategy discussion that has taken place

Where there is particular concern about the progress of cases involving allegations against members of staff, the case manager should contact the

LADO in the first instance. Should the concern continue then there is the facility to contact the LA Named Senior Officer.

The LADO will maintain a confidential record of the progress and outcomes of each concern or allegation in accordance with DfE requirements on the LA Children's Social Care Management Information System for monitoring and reporting purposes.

INITIAL DISCUSSION

During the initial discussion on the risk of harm and whether the behaviour meets the harm threshold, consideration should be given to the definition of harm and the harm test in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002.

The LADO will liaise with the school/setting's case manager, the Team/Duty Manager in the MAST in Children's Social Care and the Police Child Abuse Investigation Team (CAIT) to discuss whether the concern should be considered under child protection procedures and if so, what immediate action is required. The LADO will also in conjunction with the case manager consider whether the member of staff should be suspended by the school whilst the procedures are being followed.

During the initial discussion, consideration will need to be given to how, and by whom, the parents/carers of a child who has allegedly been abused should be informed if they are not already aware of the allegation. In some circumstances it will be for the school/setting to advise parents/carers of an incident involving their child. For example, if the child was physically restrained, or has been injured in an incident at the school. In other circumstances Children's Social Care and/or the Police may need to inform parents/carers. Where the allegation involves physical contact with a child including use of physical restraint, the initial discussion should take into account that teachers and other school staff have the legal power to use reasonable force in certain exceptional circumstances but only as a last resort.

The accused member of staff should normally be told about the concern or allegation as soon as possible. However, where it is clear that Police and Children's Social Care may need to be involved, this should not be done until those agencies have had a discussion with the LADO and it is agreed what information can be disclosed to the person.

Where the allegation after initial inquiries is clearly and demonstrably false, consideration will need to be given to the management of the false allegation by the school/setting, and where appropriate the LA. In those cases where the allegation represents inappropriate behaviour or poor practice by a member of staff, further consideration will be given to whether it is a matter that can properly be dealt with by the school/setting under disciplinary procedures.

Where it is evident that the child was put at risk of harm, or has suffered, or is suffering, or is likely to suffer significant harm, as a result of the alleged behaviour, or where the child has alleged that a criminal offence has been committed, then a multi-agency Allegation against Staff and Volunteers (ASV) meeting will be convened by the LADO as soon as is practicably possible and this will normally be within 5 working days of receipt of the referral. It is the expectation that the Education Safeguarding Service is invited to these strategy discussions.

MULTI-AGENCY ALLEGATION AGAINST STAFF AND VOLUNTEERS (ASV) MEETING

Where an ASV meeting is convened, it should include a representative of the school/setting unless there are good reasons not to do that. It should take account of any information the school/setting can provide about the circumstances or context of the allegation and consider whether other children might be at risk. Reference should be made to the definition of harm and the harm test set out in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002. If the allegation involves physical contact with a child including use of physical restraint, the strategy discussion should take into account that school staff have the legal power to use reasonable force in certain circumstances but only as a last resort.

The strategy meeting will conclude whether:

- A joint investigation will be undertaken by Children's Social Care and the Police under Section 47 of the Children Act 1989.
- The Police will commence investigation into a possible criminal offence.
- The matter should be dealt with under the school's disciplinary procedures including the institution of an investigation led by school or through the commissioning of an independent investigator
- There is to be no further action.

Where the discussion concludes that there should be an investigation by the Police, Children's Social Care, or School, or a combination of these, the representatives present will consider whether the accused member of staff needs to be suspended or should remain suspended if this is already the case.

In considering whether suspension of the member of staff is appropriate the following criteria will be considered:

- Whether the child is at risk

- Whether the allegations are so serious that dismissal for gross misconduct is possible
- Whether the conduct of the investigation can proceed unimpeded by the continuing presence of the member of staff

Any Police interviews will be arranged to take place away from the school and to take place at reasonable times.

There will also need to be consideration of whether there are any constraints or limitations on the information that the member of staff can be given about the allegations.

The case manager should monitor the progress of cases to ensure they are dealt with as quickly as possible in a thorough and fair process. Reviews should be conducted at fortnightly or monthly intervals, and wherever possible the first review should take place 4 weeks after the initial assessment.

SUSPENSION OF THE MEMBER OF STAFF

In many cases an investigation can be resolved quickly and without the need for suspension.

If the LADO, Police and Children's Social Care have no objections to the member of staff continuing to work during the investigation, then based on an assessment of risk the following alternatives should be considered before suspending a member of staff:

- redeployment within the school so that the individual does not have direct contact with the child or children concerned.
- providing an assistant to be present when the individual has contact with children.
- redeploying the individual to alternative work in the school so the individual does not have unsupervised access to children.
- moving the child or children to classes where they will not come into contact with the member of staff, making it clear that this is not a punishment and parents have been consulted; or
- temporarily redeploying the member of staff to another role in a different location, for example to an alternative school or college or work for the local authority or academy trust.

These alternatives allow time for an informed decision regarding the suspension and possibly reduce the initial impact of the allegation. This will however depend upon the nature of the allegation. The case manager should consider the potential permanent professional reputational damage to employees that can result from suspension where an allegation is later found to be unsubstantiated, unfounded or maliciously intended.

If suspension is to take place the Headteacher/Manager should be advised and supported in this action by their HR Provider. The member of staff concerned will be advised to seek the advice of their trade union or professional organisation before commencing an interview with the Headteacher/Manager. If immediate suspension is considered necessary, the case manager should record the rationale and justification for it, including what alternatives to suspension were considered and why they were rejected.

It should be noted that the LA cannot require a school/setting to suspend a member of staff, it can only advise them to do so. The power to suspend is vested in the Headteacher and the Governing Body or equivalent. The Headteacher of a school can suspend any other member of staff, and the Governing Body can suspend the Headteacher. The Chair can act for the Governing Body of a school when an urgent decision about suspending the Headteacher is needed.

When the member of staff has been suspended by a Headteacher/Manager, then the Chair of the Governing Body or equivalent and the Director of Children's Services (DCS) must be informed formally in writing by the Headteacher/Manager. If the suspension is of the Headteacher, then the Director of Children's Services must similarly be informed in writing by the Chair of Governors or equivalent.

If the member of staff is employed by the school/setting through an agency, the Director of the Agency must also be informed in writing by the Headteacher/Manager of the concerns and of the decision to cease the employment of the member of staff at the school. It should be discussed with the agency where the supply teacher is working across a number of schools/settings, whether it is appropriate to suspend the supply teacher, or redeploy them to another part of the school/setting, whilst they carry out their investigation.

DEFINITIONS OF THE OUTCOMES OF ALLEGATIONS AFTER INVESTIGATIONS

In "Keeping children safe in education: Statutory guidance for schools/settings and colleges – 1 September 2026" (DfE, Sept 2026) it is advised that the following definitions should be used when determining the outcome of allegation investigations:

- a. ***Substantiated***: there is sufficient evidence to prove the allegation.

- b. **Malicious:** there is sufficient evidence to disprove the allegation and there has been a deliberate act to deceive.
- c. **False:** there is sufficient evidence to disprove the allegation.
- d. **Unsubstantiated:** there is insufficient evidence to either prove or disprove the allegation. The term, therefore, does not imply guilt or innocence.
- e. **Unfounded:** to reflect cases where there is no evidence or proper basis which supports the allegation being made. It might also indicate that the person making the allegation misinterpreted the incident or was mistaken about what they saw. Alternatively, they may not have been aware of all the circumstances.

REFERRAL TO DISCIPLINARY PROCEDURES

The decision to refer to disciplinary procedures including the institution of an investigation may be taken:

- when the allegation has not proceeded to a referral under child protection procedures.
- the decision is reached at the multi-agency ASV meeting.
- at a time when enquiries by the Police and/or Children's Social Care lead to a decision not to pursue the allegation under Section 47 of the Children Act 1989, or
- if the Police or Crown Prosecution Service decide not to pursue the allegation down the criminal/prosecution route.

If an enquiry under child protection procedures continues, or if the Police continue to pursue a criminal investigation, the disciplinary process must be held in abeyance, unless advised otherwise.

If a disciplinary process is to take place, it must be made clear to all those involved in the investigation that this has a different objective from a child protection enquiry. It should also be remembered that the evidential threshold in the disciplinary process is the balance of probabilities test, which is lower and different than the 'beyond reasonable doubt' standard used in the criminal justice system.

Due to a lack of resource or due to the nature and complexity of the allegation, schools/settings may require an independent investigator with the appropriate skills, knowledge, background and experience in safeguarding children and in the management and oversight of child safeguarding systems. All schools should also ensure they secure the services of a person who is independent of the school or college. Schools/settings should make contact with the Local Authority if an independent investigator is required. The person or agency appointed as the independent investigator should not be affiliated with the school/setting in any manner directly or indirectly or have any conflict of interest that would negatively have an impact on the integrity and objectiveness of the investigation.

If at any stage during the disciplinary investigation new evidence emerges which would suggest the matter should be referred again to the LADO and Children's Social Care, the investigation should be halted. It will only be resumed if a further multi-agency ASV meeting is satisfied that its resumption will not interfere with enquiries.

The Headteacher/Manager/Chair will be supported through the disciplinary process by their HR Provider. They should monitor the progress of the disciplinary procedures ensuring that all essential parties (e.g. the LADO) are kept informed of the current status. They should ensure that the member of staff against whom the allegation has been made is offered counselling during the process.

CASES IN WHICH THE ALLEGED PERPETRATOR RESIGNS AND/OR REFUSES TO COOPERATE WITH THE PROCESS

Part four of "Keeping children safe in education: Statutory guidance for schools and colleges – 1 September 2026 (DfE, Sept 2026) specifies that **if the accused person resigns, or ceases to provide their services, this should not prevent an allegation being followed up in accordance with this guidance.**

It is important that every effort is made to reach a conclusion in all cases of allegations bearing on the safety or welfare of children, including any in which the person concerned refuses to cooperate with the process. Wherever possible the accused should be given a full opportunity to answer the allegation and make representations about it.

The process of recording the allegation and any supporting evidence and reaching a judgement about whether it can be substantiated on the basis of all the information available, should continue even if that cannot be done or the accused does not cooperate. It may be difficult to reach a conclusion in those circumstances, and it may not be possible to apply any disciplinary sanctions if

a person's period of notice expires before the process is complete, but it is important to reach and record a conclusion wherever possible.

ACTIONS ON CONCLUSION OF A CASE

Details of allegations that are found to have been malicious or false should be removed from personnel records unless the individual gives their consent for retention of the information. However, for all other allegation outcomes, i.e. substantiated, unfounded and unsubstantiated, it is important that the following information is kept on the file of the person accused:

- a clear and comprehensive summary of the allegation.
- details of how the allegation was followed up and resolved.
- a note of any action taken, decisions reached and the outcome as categorised above.
- a copy provided to the person concerned, where agreed by children's social care or the police.
- a declaration on whether the information will be referred to in any future reference.

All records should be retained at least until the accused has reached normal pension age or for a period of 10 years from the date of the allegation if that is longer.

Where an allegation is found to be false, unfounded, unsubstantiated or malicious the information should not be included in employer references. Substantiated allegations should only be included in references, provided that the information is factual and does not include opinions.

If the allegation is substantiated and the person is dismissed or the employer ceases to use the person's services, or the person resigns or otherwise ceases to provide their services, the LADO will discuss with the Headteacher/Manager/Chair whether to refer the case to (i) the Disclosure and Barring Service (DBS) for consideration of inclusion on the barred lists, and (ii) the appropriate regulatory agency - for example, for teachers the Teaching Regulation Agency (TRA).

There is a **legal requirement** for employers to make a referral to the DBS where the individual is convicted of a relevant offence, an individual has engaged in relevant conduct (including inappropriate sexual conduct) that harmed (or is likely to harm) a child; or if a person otherwise poses a risk of harm to a child.

In such circumstances, the duty to refer an individual to the DBS arises where an employer has removed the individual from relevant work with children

(regulated activity) or the person has chosen to cease relevant work in circumstances where they would have been removed had they not done so. **This is a legal duty and failure to refer when the criteria are met is a criminal offence.** Schools/settings should follow the [relevant DBS referral guidance](#) available on gov.uk.

The statutory guidance, “Keeping Children Safe in Education – 1 September 2026” states that if the accused person resigns or their services cease to be used and the criteria are met, it will not be appropriate to reach a settlement/compromise agreement. A settlement/compromise agreement which prevents the school from making a DBS referral when the criteria are met would likely result in a criminal offence being committed, as the school would not be complying with its legal duty to make the referral.

The DBS will consider whether to bar the person from working in regulated activity, which will include most work in schools and other educational establishments. Local Authorities, schools, FE colleges and other bodies all have a statutory duty to make reports, and to provide relevant information to the DBS. Referrals have to be made as soon as possible after the resignation or removal of the member of staff involved and within one month of ceasing to use the person’s services.

Professional misconduct cases have to be referred to the relevant regulatory body and schools/settings are advised to follow the relevant referral guidance such as that provided by the [Teaching Regulation Agency](#)

ALLEGATIONS THAT ARE FALSE OR WITHOUT FOUNDATION

Where it is decided that an allegation is demonstrably false or without foundation, a written report should be made giving the reasons for the conclusion.

This will normally be undertaken by the case manager. However, if a multi-agency ASV meeting had been necessary then it will be detailed in the minutes of the meeting.

In such cases consideration should be given to the possibility that the child who made the allegation may be experiencing abuse elsewhere which requires further enquiries, and the designated safeguarding lead will need to follow up and ensure the child is fully supported.

The case manager will inform the member of staff orally and in writing that no further action is to be taken under disciplinary or child protection procedures.

They will also inform the parents/carers of the outcome of the consideration of the allegation.

The Headteacher/Manager/Chair of the Governing Body in conjunction with their HR Provider will consider whether to offer counselling and/or informal professional advice to the member of staff as appropriate.

CONFIDENTIALITY

When an allegation is made, the school/setting must make every effort to maintain confidentiality and guard against unwanted publicity while an allegation is being investigated or considered.

Provisions under Sections 141F, 141G and 141H of the Education Act 2002 (as amended by Section 13 of the Education Act 2011) effective from 1st October 2012 seek to protect the anonymity of staff who are the subject of allegations through the introduction of reporting restrictions preventing the publication of any material that may lead to the identification of a teacher who has been accused by, or on behalf of, a pupil from the same school (where that identification would identify the teacher as the subject of the allegation).

The reporting restrictions apply until the point that the accused person is charged with an offence, or until the Secretary of State or the General Teaching Council for Wales publishes information about an investigation or decision in a disciplinary case arising from the allegation. The reporting restrictions also cease to apply if the individual to whom the restrictions apply effectively waives their right to anonymity by going public themselves or by giving their written consent for another to do so or if a judge lifts restrictions in response to a request to do so.

The legislation imposing restrictions makes clear that “publication” of material that may lead to the identification of the teacher who is the subject of the allegation is prohibited. “Publication” includes “any speech, writing, relevant programme or other communication in whatever form, which is addressed to the public at large or any section of the public”. This means that a parent who, for example, published details of the allegation on a social networking site would be in breach of the reporting restrictions (if what was published could lead to the identification of the teacher by members of the public).

The Police will not normally provide any information to the press or media that might identify an individual who is under investigation, unless and until the person is charged with a criminal offence. (In exceptional cases where the Police would like to depart from that rule, e.g. an appeal to trace a suspect, they must apply to a magistrates’ court to request that reporting restrictions be lifted).

The case manager should take advice from the LADO, Police and Children’s Social Care services to agree the following:

- who needs to know and, importantly, exactly what information can be shared;
- how to manage speculation, leaks and gossip;
- what, if any information can be reasonably given to the wider community to reduce speculation; and
- how to manage press interest if and when it should arise.

INFORMATION FOR PARENTS/CARERS

Parents or carers of a child or children involved should be told about the allegation as soon as possible. However, where a strategy discussion is required, or police or children's social care services need to be involved, the case manager should not do so until those agencies have been consulted and have agreed what information can be disclosed to the parents or carers. Parent or carers should also be kept informed about the progress of the case and told the outcome where there is not a criminal prosecution, including the outcome of any disciplinary process. The deliberations of a disciplinary hearing, and the information taken into account in reaching a decision, cannot normally be disclosed, but the parents or carers of the child should be told the outcome in confidence.

Parents and carers should also be made aware of the prohibition on reporting or publishing allegations about teachers in section 141F of the Education Act 2002 (see below). If parents or carers wish to apply to the court to have reporting restrictions removed, they should be told to seek legal advice.

SUPPORT FOR THE MEMBER OF STAFF WHO IS THE SUBJECT OF AN ALLEGATION

It is recognised that being the subject of an allegation can be a difficult emotional experience for a member of staff. Employers have a duty of care for their employees and support should be provided throughout the process of the investigation and beyond.

A member of the senior management team should be appointed as the key link person for the member of staff. The staff member should also be encouraged to seek additional guidance from their professional association or trade union. The individual needs of the member of staff should also be reviewed at the end of the case.

A member of staff who has been the subject of a false or unsubstantiated allegation should be offered both professional and emotional support. This will assist them in re-establishing their professional confidence and self-esteem and, where suspension has been applied, to help them to re-integrate into the workplace community.

In those cases where the investigation has shown the allegation to be an issue of the conduct or competency of the member of staff, this should be followed up under disciplinary procedures and, counselling and training should be offered. Appropriate support will also need to be provided to enable the member of staff to continue their career.

LEARNING LESSONS

At the conclusion of a case in which an allegation is substantiated, the LADO should review the circumstances of the case with the case manager to determine whether there are any improvements to be made to the school/setting's procedures or practice to help prevent similar events in the future. This should include issues arising from the decision to suspend the member of staff, the duration of the suspension, and whether or not suspension was justified. Lessons should also be learned from the use of suspension when the individual is subsequently reinstated. The LADO and case manager should consider how future investigations of a similar nature could be carried out without suspending the individual.

For all other cases, where the allegation concluded to be either unfounded, false, malicious or unsubstantiated the case manager and the LADO should review the facts and determine whether any lessons can be learned and if improvements can be made.

Should any new information subsequently emerge after the conclusion of the case that is relevant to it and the outcome, then the LADO should be contacted without delay.

SEEKING ADVICE IN RELATION TO AN ALLEGATION AGAINST A MEMBER OF STAFF OR PROFESSIONAL WORKING IN THE SCHOOL

Where seeking advice in relation to a possible concern or allegation against a member of staff or professional working in the school/setting that may meet the harm threshold, or where there is particular concern about the progress of a case, the Headteacher/Manager/Chair should contact:

- **Tower Hamlets Local Authority Designated Officer (LADO) – Melanie Benzie**

Tel: 020 7364 0677

Email: LADO@towerhamlets.gov.uk

Should the LADO not be available then the following can be contacted:

- **Tower Hamlets Head of Safeguarding and Quality Assurance-
Geraldine O'Donnell**

Tel: 020 7364 6030

Email: Geraldine.O'Donnell@towerhamlets.gov.uk

For advice in relation to Safer Recruitment, Disqualification under the Childcare Act 2006 and the implementation of disciplinary procedures against staff members contact the school/setting's HR Provider.

SAFEGUARDING ADVICE AND TRAINING FOR SCHOOLS AND SETTINGS

For further information, queries and requests related to bespoke Safeguarding or Safer Recruitment training contact:

Tower Hamlets Education Safeguarding Service:

Tel: 020 7364 3431 or

Email: THESS@towerhamlets.gov.uk

PART TWO: MANAGING CONCERNS OR ALLEGATIONS THAT DO NOT MEET THE HARM THRESHOLD

INTRODUCTION

Safeguarding and promoting the welfare of children is everyone's responsibility. A highly vigilant safeguarding culture involves all staff being alert to the signs and symptoms of abuse among children who attend the setting and immediately making a report to the Designated Safeguarding Lead, but it also involves all staff identifying and reporting concerns in regard to the conduct and behaviour of colleagues towards children in their care, or behaviours both within and outside the setting that may have implications for the safeguarding of children and call into question the suitability of the individual to be working with children. All staff are also encouraged to self-report when their conduct falls short of the expectations set out in the school/setting's Staff Code of Conduct, Teacher's Standards, and other supplementary guidance.

As part of the whole school approach to safeguarding, there needs to be an open and transparent culture in which **all concerns** about all adults working in or on behalf of the school (including supply teachers, volunteers and

contractors) are dealt with promptly and appropriately. There will be concerns that meet the harm criteria for which the school's Management of Allegations procedures must be applied along with Part 1 of the current guidance. However, there may be concerns about the conduct of staff that do not meet the harm threshold as set out in Part 1 and may not warrant a referral to the LADO. These are referred to in Keeping Children Safe in Education 2026 Part Four Section Two as **concerns or allegations that do not meet the harm threshold**. When considering the risk of harm, the individual may pose and whether the reported behaviour may meet the harm threshold, schools and education settings should make reference to the definition of harm and the harm test set out in the government DBS Guidance and the definition of harm set out in the Section 31 (9) of the Children Act 1989 as amended by the Adoption and Children Act 2002. Concerns or allegations that do not meet the harm threshold can also be referred to as low-level concerns not because they are insignificant but because they appear not to meet the harm threshold

Concerns or allegations that do not meet the harm threshold include any behaviour that is inconsistent with the values, expectations and standards of the school/setting as set out in the Staff Code of Conduct and for those in a teaching role this also includes the expectations set out in the Teacher's Standards. It involves the identification of early behaviour that is concerning, problematic or inappropriate. It also can include conduct outside of work that causes unease about the suitability of individuals to work with children including online activities. This includes online conduct, activity undertaken through social media, messaging applications, artificial intelligence platforms and other digital technologies where such behaviour may call into question an individual's suitability to work with children.

Examples may also include behaviours demonstrating sexist, misogynistic or inappropriate gender-based attitudes which, whilst not meeting the harm threshold, may indicate emerging concerns requiring management action.

Staff should feel empowered and supported to report concerns and should be familiar with the setting's whistleblowing procedures where concerns are not being appropriately addressed.

All reported concerns or allegations no matter how small, and even if no more than causing a sense of unease or a 'nagging doubt' should be reported when an adult working in or on behalf of the school may have acted in a way that:

- is inconsistent with the staff code of conduct, including inappropriate conduct outside of work and;
- does not meet the harm threshold or is otherwise not considered serious enough to consider a referral to the LADO

Examples of such behaviour could include, but are not limited to:

- being over friendly with children
- having favourites
- taking photographs of children on their mobile phone
- engaging with a child on a one-to-one basis in a secluded area or behind a closed door
- using inappropriate sexualised, intimidating or offensive language

Such behaviour can exist on a wide spectrum, from the inadvertent or thoughtless, or behaviour that may look to be inappropriate, but might not be in specific circumstances, through to that which is ultimately intended to enable abuse.

Keeping Children Safe in Education 2026 Part Four Section Two (DfE, September 2026) requires schools/settings to formalise the identification, reporting and recording of concerns or allegations that do not meet the harm threshold as part of their safeguarding regime, in order to help foster an open and transparent culture, where staff are empowered to identify and share concerning, problematic or inappropriate behaviour at the earliest opportunity. Such a safeguarding culture will serve to minimise the risk of abuse within the setting and ensure that adults working in or on behalf of the school are clear about professional boundaries in the first place and act a) within these boundaries and b) in accordance with the ethos and values of the setting.

UNDERSTANDING THE CONTEXT

Research identifies 3 types of offenders of child sexual abuse in organisational settings: Preferential, Opportunistic, and Situational. Preferential offenders are those who have a conscious desire to sexually abuse children, and who either do not see, or are not easily deterred, by obstacles. Opportunistic offenders are those who abuse because potential victims are available and known to be vulnerable and the organisational setting either inadvertently facilitates, or fails to prevent, abusive activity. Situational offenders are those whose desire to abuse is previously unknown or unacknowledged, and their offending is specific to the set of organisational factors which facilitate their offending.

The safest environment for children is a setting where professional boundaries are clearly understood by all staff, strictly adhered to and continuously re-enforced, with leadership role modelling the expected behaviour. Although initial behaviours that are in breach of the Staff Code of Conduct may occur without bad intentions, research and past Serious Case Reviews have shown that breaches of professional boundaries may form part of the grooming process.

A highly vigilant safeguarding culture, which includes the identification and reporting of all concerns or allegations including behaviours that appear not to meet the harm threshold, seeks to prevent, deter and stop any type of offender through:

- reducing the opportunity and acceptability of concerning, problematic or inappropriate behaviour
- increasing the effort required to offend
- increasing the risk and perception of the risk of detection
- ensuring there are robust and effective staff support systems in place
- not over-relying on DBS or overseas criminal records checks
- clarity and congruence about values and expectations
- having a Staff Code of Conduct which is understood, accepted and followed by all adults

REPORTING CONCERNS OR ALLEGATIONS THAT DO NOT MEET THE HARM THRESHOLD

It is crucial that concerns that do not meet the harm threshold are shared responsibly and with the right person and recorded and dealt with appropriately. Ensuring such concerns are dealt with effectively should also protect those working in or on behalf of schools/settings from potential false allegations or misunderstandings.

As with the reporting of allegations that may meet the harm threshold, concerns or allegations about a member of staff that appear not to meet the harm threshold should be reported to the Headteacher/Manager. Where there is a concern about the Headteacher, the report should be made directly to the Chair of Governors or equivalent.

It is not for the member of staff who is reporting to decide if the alleged concern or behaviour they identify meets the harm threshold or not. It is the duty of all staff members to report all concerns or allegations, no matter how small, about the conduct of staff and it is for the Headteacher/Manager/Chair to decide if it meets the harm threshold or not, in consultation with the LADO and other agencies where appropriate.

Staff should ensure they put all concerns in writing making sure it is signed and dated.

Staff are encouraged and should feel confident to self-refer, where, for example, they have found themselves in a situation which could be misinterpreted, might appear compromising to others, and/or on reflection they believe they have behaved in such a way that they consider falls below the expected professional standards.

Where a concern or allegation relates to a person employed by a supply agency or a contractor, that concern should be shared with the Headteacher, recorded in writing, and their employer notified about the concern, so that any potential patterns of inappropriate behaviour can be identified.

It is important that all allegations or concerns are shared with the Headteacher as soon as reasonably possible and, in any event, within 24 hours of becoming aware of it (where the concern relates to a particular incident) –however, it is never too late to share a concern.

RECORDING OF CONCERNS OR ALLEGATIONS THAT DO NOT MEET THE HARM THRESHOLD

All concerns or allegations that do not meet the harm threshold will be recorded in writing by the Headteacher/Manager, unless the Headteacher is the subject of the concern, in which case the Chair of Governors or equivalent will make the written record. The written record will include details of the concern, the context in which the concern arose, and action taken. It is up to schools/settings to decide where these concerns should be recorded.

The records will be kept confidential, held securely and comply with the Data Protection Act 2018 and the UK General Data Protection Regulation (UK GDPR). The information about an individual should be kept on file until at least they cease to be employed at the setting.

The name of the individual sharing their concerns will also be noted as part of the record. If the individual wishes to remain anonymous then that should be respected as far as reasonably possible. Anonymity should never be promised to members of staff who share concerns, as it may be necessary to disclose the name of the member of staff making the report, in order to carry out a fair disciplinary investigation. As part of an open and transparent culture staff are encouraged to consent to be named.

Records should be reviewed so that potential patterns of concerning, problematic or inappropriate behaviour can be identified. Where a pattern of such behaviour is identified, the school will decide on a course of action, either through its disciplinary procedures, or where a pattern of behaviour makes it a concern or allegation that may meet the harms threshold, in which case it should be referred to the LADO.

The LADO will maintain a confidential record of the progress and outcomes of each concern or allegation they have been consulted about in accordance with DfE requirements on the LA Children's Social Care Management Information System for monitoring and reporting purposes.

If a concern or allegation (or group of concerns or allegations) is reclassified as behaviours that may meet the harm threshold, all previous records of concerns or allegations relating to the same individual will be moved from the central 'low-level' concerns file to the staff member's personnel file

As only substantiated safeguarding allegations are included in references, concerns or allegations that do not meet the harm threshold will not be included in references unless they relate to issues which would normally be included in a reference, for example, misconduct or poor performance. However, where a concern or allegation (or group of concerns or allegations) may meet the harm threshold for referral to the LADO and found to be substantiated, it will be referred to in a reference.

RESPONDING TO CONCERNS OR ALLEGATIONS THAT DO NOT MEET THE HARM THRESHOLD

Once the report of a concern or allegation has been received, the Headteacher/Manager/Chair should do the following:

- speak to the person who raised the concern
- review the information and determine whether the behaviour is a) consistent with the Staff Code of Conduct b) inconsistent with the Staff Code of Conduct and ethos and values of the school but does not meet the harm threshold or c) is an allegation or concern that may meet the harm threshold for which the LADO needs to be consulted.
- review other concerns or allegations that have been raised about the individual which have not met the harm threshold and whether when considered together with the reported concern or allegation the harm threshold may now be met, for which the LADO needs to be contacted.
- If in any doubt about whether the report may meet the harm threshold or does not meet the harm threshold, the LADO should be consulted for advice and guidance.
- Speak to the individual about whom the concern or allegation has been raised unless the LADO or another external agency have advised school not to do this.
- If the concern or allegation involves supply staff and contractors the Headteacher/Manager/Chair should notify their employers, so that any potential patterns of inappropriate behaviour can be identified. It is

anticipated that a collaborative approach will be taken between school and the employer.

All internal and external discussions that take place in response to the concern will be recorded along with the rationale behind any decision taken and the course of action agreed upon.

If the concern or allegation has been raised via a third party, the Headteacher/Manager/Chair should collect as much evidence as possible by speaking:

- directly to the person who raised the concern, unless it has been raised anonymously.
- to the individual involved and any witnesses, unless the LADO or another external agency has advised the school not to do this.

The Headteacher/Manager/Chair should respond in a sensitive and proportionate way – on the one hand maintaining confidence that such concerns when raised will be handled promptly and effectively whilst, on the other hand, protecting staff from any potential false allegations or misunderstandings.

Any investigation of concerns or allegations that do not meet the harm threshold will be done discreetly, and on a need-to-know basis.

Where it is decided that the report of a concern or allegation involves behaviour that is consistent with the Staff Code of Conduct, it will still be important for the Headteacher/Manager/Chair to inform the individual in question what was shared about their behaviour, and to give them an opportunity to respond to it. The Headteacher/Manager/Chair should also speak to the person who shared the concern or allegation – to provide them with feedback about how and why the behaviour is consistent with the organisation's Code of Conduct. It may be beneficial for the school/review to review the Staff Code of Conduct, for example if it requires further clarity and explanation, and to review the implementation of the Low-Level Concerns Policy.

Some reported concerns or allegations that do not meet the harm threshold will not give rise to any ongoing concern and, accordingly, will not require any further action. Others may be most appropriately dealt with by means of management guidance and/or training.

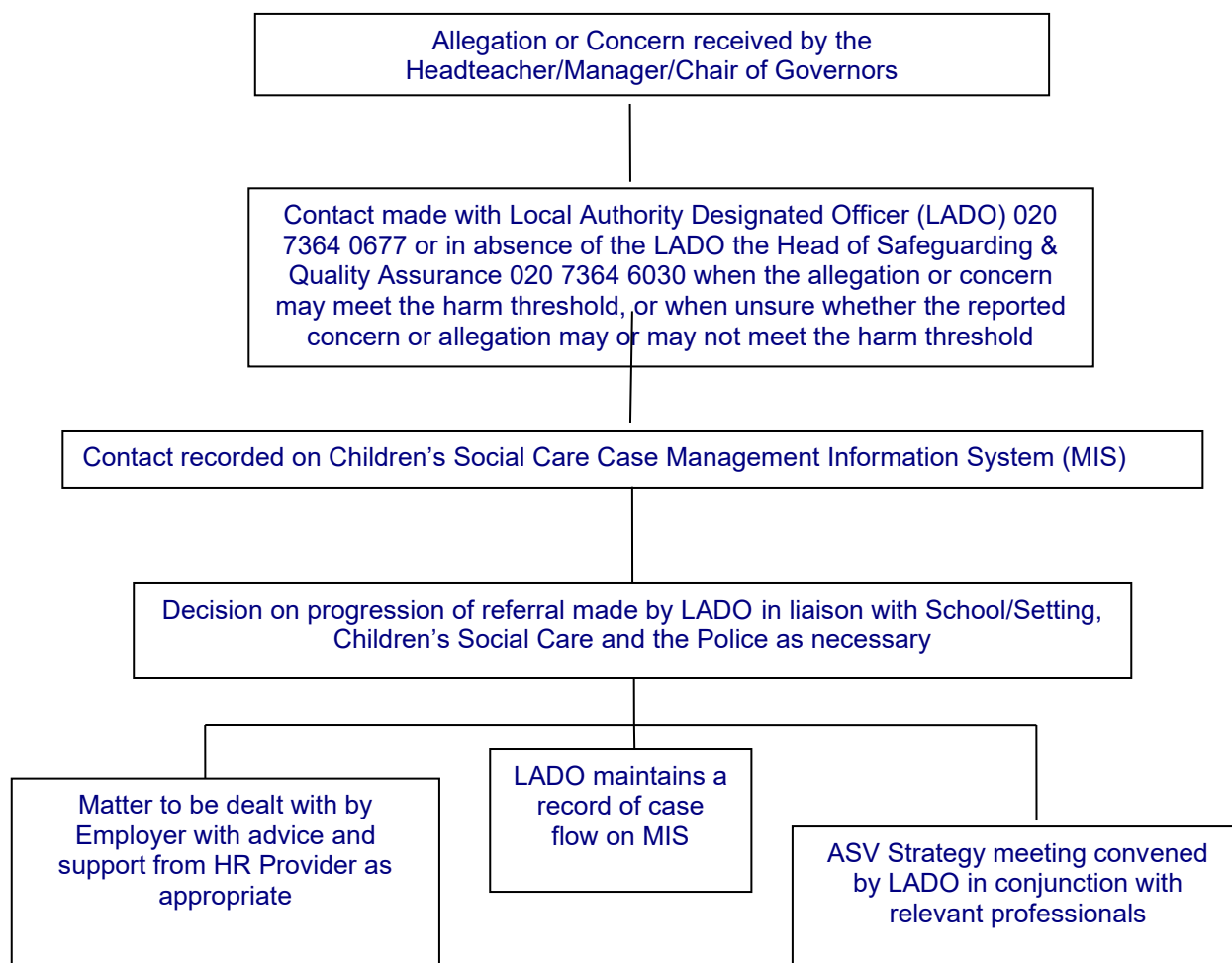
Any conversation with a member of staff about a concern or allegation that does not meet the harm threshold will include being clear with the individual as to why their behaviour is concerning, problematic or inappropriate, what change is required in their behaviour, and if necessary identifying support they might

need in order to achieve and maintain the expected standard of behaviour, and equally being clear about the consequences if they fail to reach the required standard or repeat the behaviour in question. Ongoing and transparent monitoring of the individual's behaviour may be appropriate. An action plan or risk assessment which is agreed with the individual, and regularly reviewed with them, may also be appropriate.

Where the concern or allegation in scope does not meet the harm threshold but raises issues around staff performance and misconduct, the school will take advice from the LADO, on next steps. The organisation's disciplinary, grievance or whistleblowing procedures should be followed where appropriate.

When responding to reports of low-level concerns consideration should also be given to whether there are wider cultural issues within the school that enabled the behaviour to occur and where appropriate policies could be revised, or extra training delivered to minimise the risk of it happening again.

Overview of Procedure for Managing Allegations or Concerns against Staff and Volunteers Working with Children in Schools and Education Settings



Agencies/Persons invited to a multi-agency ASV meeting if appropriate can include:

Alleged Perpetrator-Employees of Tower Hamlets Schools including independent schools	Alleged Perpetrator-Employees of internal Tower Hamlets Services	Alleged Perpetrator-Others
<ul style="list-style-type: none"> • LADO • Education Safeguarding • Police • Service Manager/Employer • School Chair of Governors/Setting Manager 	<ul style="list-style-type: none"> • LADO • Police • LBTH HR • Service Manager/Employer 	<ul style="list-style-type: none"> • LADO • Police • Service Manager/Employer • Trustees/Management Committee

